# **Alameda Unified School District**

Proposed Budget 2013-14

June 25, 2013



# 2013-14 Budget Development

- Tier III Program, March 19, 2013
- Recommendation on Categorical Program, April 9, 2013
- Recommendations on allocations of Measure A funds, April 23, 2013
- Recommendations on budgeting by site, by program, May 28, 2013
- Final Proposed Budget 2013-14, June 25, 2013

# Fiscal Update

- Local Control Funding Formula (LCFF) was approved by the Senate and the Assembly
- LCFF provides:
  - Base Grant in lieu of Revenue Limit and most of the Tier III categorical funds
  - Grade Span Grant in lieu of Class Size Reduction funding
  - Concentration Grant in lieu of EL or Free & Reduced Meal based on state categorical programs
- One time implementation grant for Common Core academic standards
- Major portions of the Affordable Care Act take effect on January 1, 2014. The District is studying potential fiscal impact.



# **Assumptions**

- All Board approved salary increases since Second Interim have been incorporated in the 2013-14 budget
- Salary increases pending for CSEA & Unrepresented/Management employees are also included in the 2013-14 budget
- Revenue is based on Revenue Limit Formula
- Thirty (30) each I-20 foreign students in 2013-14 & 2014-15
- Any changes can be reflected in the budget adjustment which must be done within Forty Five (45) days of the State Budget adoption



# Assumptions (Continued)

- Five (5) FTE teacher contingencies budgeted in 2013-14
- K3-Class Size Reduction (CSR) flexibility added in 2014-15 and 2015-16
- Contribution to parcel tax in 2013-14, 2014-15 and 2015-16
- Cash flow is based on March 2013 deferral schedule and does not incorporate proposed buyout of deferrals



# Multi-Year Projections & Assumptions

Categories	2	013-14	2014-15		2015-16	
	Pı	roje cte d	Proje cte d		Projected	
Enrollment & ADA						
District Enrollment (CBEDS)		9,334	9,325		9,327	
District ADA		8,975	8,975		8,975	
District ADA-Funded		8,975	8,975		8,975	
Charter Schools Resident ADA		1,205	1,205		1,205	
Revenues						
Revenue Limit COLA Statutory	1	560%	1.800%	2.200%		
Revenue Limit Deficit	1	8.997%	18.997%		18.997%	
Revenue Limit Net Change	5	5.850%	1.800%		2.200%	
State Categorical Tier II & III COLA	1	565%	1.800%		2.200%	
Base Revenue Limit w/ Statutory						
COLA	\$	6,850	\$ 6,972	\$	7,125	
Base Revenue Limit Funded	\$	5,548	\$ 5,648	\$	5,772	



# Glossary of Terms

Certificated	Teachers, Substitute Teachers, Counselors, Principals, Vice Principals, Nurses, Psychologists, Ed. Services Mgmt., Superintendent, etc.
Classified	Office Managers, Accountants, Custodians, Food Service Assistants, Business Services Mgmt., etc.
Benefits	Unemployment Insurance, Retirement Contributions, Workers' Compensation, Social Security, etc.
Supplies	Classroom Supplies, Text Books, Janitorial Supplies, Office Supplies, Technology Equipment, etc.
Services	Utility Bills, Insurance, Field Trips, Special Education Non-Public Schools, Duplication, Legal Fees, etc.
Other Outgo	Transfer of indirect cost from Restricted to Unrestricted funds, Debt Payment, etc.
Other Sources & Uses	Contribution to Restricted Programs, primarily Special Education and Special Education Transportation, WoodStock Child Development Center, etc.

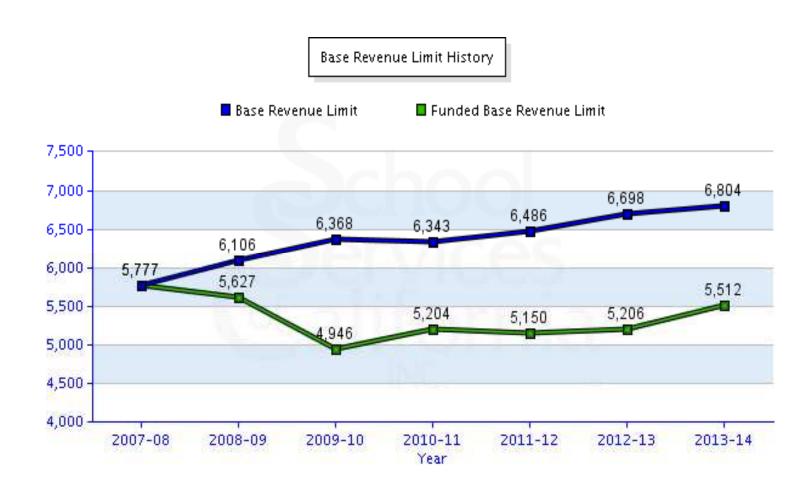


# Statutory Benefits and Health & Welfare

Benefits	Percentage	Employee Group
State Teachers' Retirement System (STRS)	8.25%	Certificated
Public Employees' Retirement System (PERS)	13.02%	Classified
Social Security (FICA)	6.20%	Classified
Medicare	1.45%	Certificated & Classified
Health & Welfare	Varies	Certificated & Classified
State Unemployment Insurance (SUI)	0.11%	Certificated & Classified
Workers' Compensation	2.38%	Certificated & Classified
Other Post Employment Benefits (OPEB)	1.48%	Certificated & Classified



# Base Revenue Limit History\*



<sup>\*</sup>Does not include Meals for Needy adjustment



# Cash Flow, General Fund

Month	July 2013	August 2013	September 2013	October 2013	November 2013	December 2013
	Actual	Projected	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$19,999	(\$438,419)	\$1,965,009	(\$50,552)	(\$4,946,873)	(\$8,916,584)
Receipts:						
Current Year	\$1,012,121	\$1,834,608	\$5,817,305	\$2,834,517	\$3,531,453	\$21,241,359
Prior Year Activity in Current Year	\$9,935,185	\$9,935,185				
Disbursements:						
Current Year	\$2,413,955	\$7,284,496	\$7,832,866	\$7,730,838	\$7,501,164	\$2,727,178
Prior Year Activity in Current Year	\$8,991,769	\$2,081,869		\$0	\$0	\$0
Ending Cash Balance	(\$438,419)	\$1,965,009	(\$50,552)	(\$4,946,873)	(\$8,916,584)	\$9,597,597

Cash shortages are caused by the "deferral" program implemented by the State of California to address the State's ongoing cash shortage by delaying the payment to the school district. Cash balances in the AUSD's Restricted Funds may be used to backfill cash shortage in General Fund on a temporary basis.

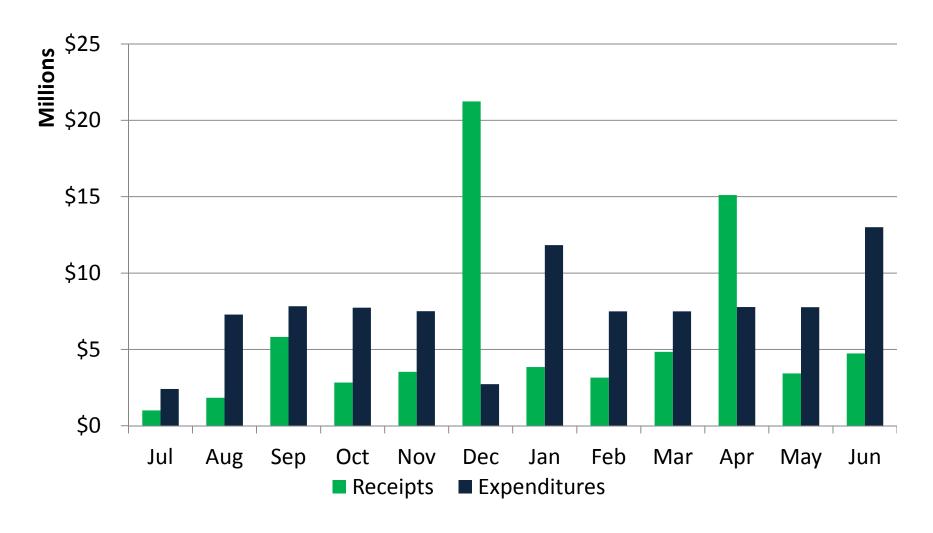
# Cash Flow, General Fund

Month	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014
	Actual	Projected	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$9,597,597	\$1,606,781	(\$2,731,128)	(\$5,366,043)	\$2,011,920	(\$2,297,609)
Receipts:						
Current Year	\$3,843,452	\$3,155,128	\$4,840,521	\$15,114,270	\$3,432,160	\$4,738,989
Prior Year Activity in Current Year						
Disbursements:						
Current Year	\$11,834,268	\$7,493,037	\$7,475,436	\$7,736,307	\$7,741,689	\$13,028,436
Prior Year Activity in Current Year						
Ending Cash Balance	\$1,606,781	(\$2,731,128)	(\$5,366,043)	\$2,011,920	(\$2,297,609)	(\$10,587,056)

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# Current Yr. Receipts vs. Expenditures





# Effect of Loss in State Funding

	2012-13	2013-14	2014-15	2015-16
District ADA	8894	8975	8975	8975
Base Revenue Limit	\$ 6,744	\$ 6,849	\$ 6,972	\$ 7,125
Deficit Factor	22.27%	18.99%	18.99%	18.99%
Deficit Amount per ADA	\$ (1,502)	\$ (1,301)	\$ (1,324)	\$ (1,353)
Funded Revenue Limit	\$ 5,242	\$ 5,548	\$ 5,648	\$ 5,772

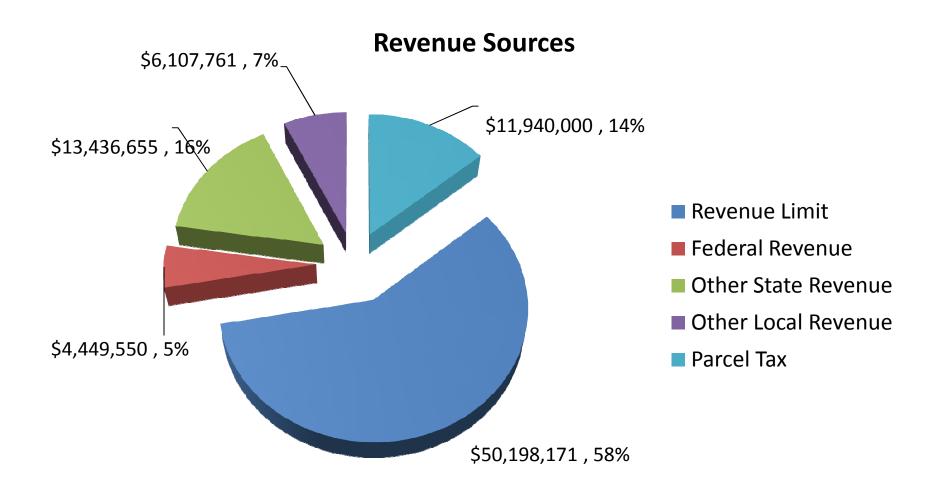
	2012-13		2013-14	2014-15	2015-16		
Loss in Revenue Limit due to Deficit Factor	\$	13,358,788	\$ 11,676,475	\$ 11,882,900	\$	12,143,175	
Cumulative Funding Loss	\$	13,358,788	\$ 25,035,263	\$ 36,918,163	\$	49,061,338	



# Budget – General Fund

	U	nrestricted		Restric	ted			Total
			Res	stricted without Parcel Tax		Parcel Tax	Ge	eneral Fund
REVENUES								
Revenue Limit	\$	48,338,711	\$	1,859,460			\$	50,198,171
Federal	\$	47,113	\$	4,402,437			\$	4,449,550
Other State	\$	9,915,687	\$	3,520,968			\$	13,436,655
Other Local	\$	1,331,040	\$	4,776,721			\$	6,107,761
Parcel Tax					\$	11,940,000	\$	11,940,000
Revenues - Total	\$	59,632,551	\$	14,559,586	\$	11,940,000	\$	86,132,137
<b>EXPENDITURES</b>								
Salaries & Benefits	\$	44,961,320	\$	19,041,920	\$	10,569,588	\$	74,572,828
Books/Supplies & Capital Exp.	\$	1,690,032	\$	3,227,017	\$	324,732	\$	5,241,781
Services & Op. Exp.	\$	5,948,203	\$	5,939,015	\$	404,924	\$	12,292,142
Other Outgo & Transfers	\$	(1,583,913)	\$	1,503,067	\$	823,263	\$	742,417
Expenditures - Total	\$	51,015,642	\$	29,711,019	\$	12,122,507	\$	92,849,168
Other Sources (Uses)	\$	(13,967,060)	\$	13,784,553	\$	182,507	\$	-
Net Inc (Dec) in Fund Bal.	\$	(5,350,151)	\$	(1,366,880)	\$	-	\$	(6,717,031)
								_
Beginning Balance	\$	10,479,458	\$	1,414,987			\$	11,894,445
Ending Balance	\$	5,129,307	\$	48,107	\$	-	\$	5,177,414

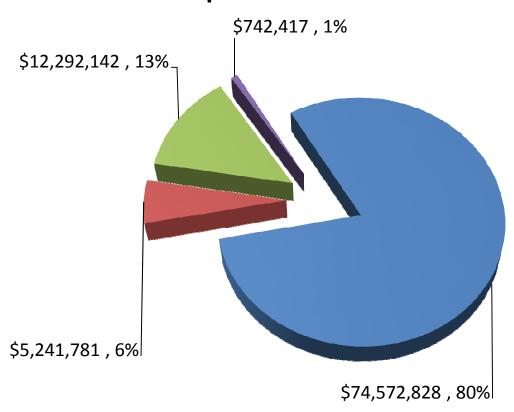
# Budget – Combined General Fund





# Budget – Combined General Fund

## **Expenditure Breakdown**



■ Salaries & Benefits

■ Books/Supplies & Capital Exp.

Services & Operating Exp.

■ Other Outgo & Transfers

Salaries & Benefits: Salaries for all District employees. Unemployment Insurance, Retirement Contribution, Worker's Compensation, Social Security, Health Insurance

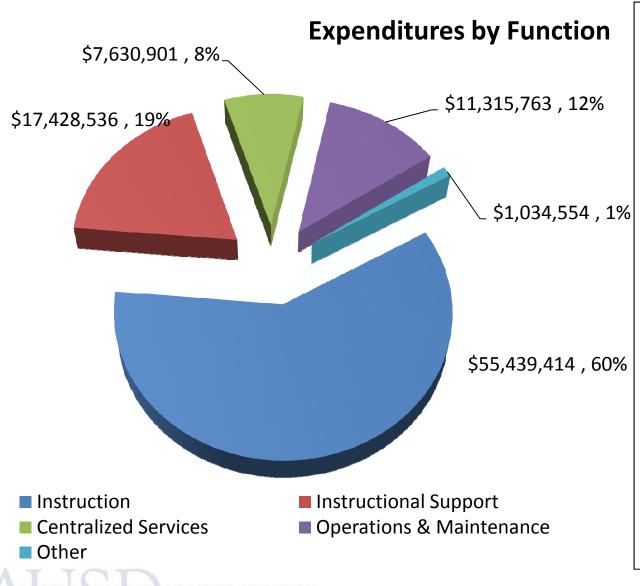
Books, Supplies & Capital Exp.: Classroom supplies, Text Books, Janitorial Supplies, Technology Equipment etc.

Services & Operating Exp.: Utility bills, Insurance, Field Trips, Non-Public Schools for Special Education, Duplication, Legal etc.

Other Outgo & Transfers:
Transfers between funds



# Budget – Combined General Fund



Function: How the money is spent

**Instruction:** Regular & Special Education

Instructional Support: Library,
Media, Instructional Technology,
Instructional Supervision,
Counseling, School Administration,
Student Services, Psychological &
Speech Services, Transportation

#### **Centralized Services:**

Superintendent, Board, Fiscal, HR, Insurance, Technology Infrastructure

#### **Operations & Maintenance:**

Utilities, Maintenance, Custodians, Tradesmen

**Other:** Other Ancillary & Community Services

## Multi-Year Projections, Unrestricted General Fund

		2013-14		2014-15		2015-16
REVENUES						
Revenue Limit	\$	48,338,711	\$	49,231,752	\$	50,344,275
Federal	\$	47,113	\$	47,113	\$	47,113
Other State	\$	9,915,687	\$	10,026,809	\$	10,165,070
Other Local	\$	1,331,040	\$	1,331,040	\$	1,331,040
Revenues - Total	\$	59,632,551	\$	60,636,714	\$	61,887,498
EXPENDITURES						
Salaries & Benefits	\$	44,961,320	\$	44,264,678	\$	44,686,978
Books/Supplies & Capital Expenditures	\$	1,690,032	\$	1,438,953	\$	1,465,552
Services & Operating Expenditures	\$	5,948,203	\$	5,532,953	\$	5,676,277
Other Outgo & Transfers	\$	(1,583,913)	\$	(1,583,913)	\$	(1,583,913
Expenditures - Total	\$	51,015,642	\$	49,652,671	\$	50,244,894
Other Sources (Uses)	\$	(13,967,060)	\$	(14,470,592)	\$	(14,832,357)
Net Inc (Dec) in Fund Balance	\$	(5,350,151)	\$	(3,486,549)	\$	(3,189,753)
Beginning Balance	\$	10,479,458	\$	5,129,307	\$	1,642,758
Ending Balance	\$	5,129,307	\$	1,642,758	\$	(1,546,995)
Components of Ending Fund Balance*						
Revolving Cash	\$	50,000	\$	50,000	\$	50,000
Data Center Upgrade	\$	23,000	\$	23,000	\$	23,000
Summer School	\$	28,346	\$	28,346	\$	28,346
MAA Reimbursement	\$	207,428	\$	207,428	\$	207,428
Unassigned/Unappropriated	\$	4,820,533	\$	1,333,984	\$	(1,855,769)
* Components are estimates & carry forwardfor A	Acco	ounting purpose	es o	nly, not year o	very	year expenditures



## Fund 17, Special Reserve Fund for Other than Capital Projects

	2013-14		2014-15		2015-16
Fund 17, Ending Fund Balance, June 30	\$	8,679,787	\$ 8,679,787	\$	8,679,787
Statutory Reserve for Economic Uncertainty	\$	2,785,475	\$ 2,723,187	\$	2,754,168
Supplemental Reserve per Board Policy 3100*	\$	5,894,312	\$ 5,956,600	\$	4,059,851
Interfund Transfer to General Fund	\$	-	\$ -	\$	1,865,768
Unassigned/Unappropriated	\$	-	\$ -	\$	-
*Supplemental Reserve equal to one month's salary					



## Multi-Year Projections, Restricted General Fund, Incl. Parcel Tax

	2013-14	2014-15	2015-16
REVENUES			
Revenue Limit	\$ 1,859,460	\$ 1,859,460	\$ 1,859,460
Federal	\$ 4,402,437	\$ 4,446,555	\$ 4,501,447
Other State	\$ 3,520,968	\$ 3,578,788	\$ 3,650,728
Other Local	\$ 4,776,721	\$ 4,776,721	\$ 4,776,721
Parcel Tax	\$ 11,940,000	\$ 11,940,000	\$ 11,940,000
Revenues - Total	\$ 26,499,586	\$ 26,601,524	\$ 26,728,356
EXPENDITURES			
Salaries & Benefits	\$ 29,611,508	\$ 29,538,370	\$ 29,903,964
Books/Supplies & Capital Expenditures	\$ 3,551,749	\$ 2,791,705	\$ 2,769,645
Services & Operating Expenditures	\$ 6,343,939	\$ 6,463,818	\$ 6,560,775
Other Outgo & Transfers	\$ 2,326,330	\$ 2,326,330	\$ 2,326,330
Expenditures - Total	\$ 41,833,526	\$ 41,120,223	\$ 41,560,714
Other Sources (Uses)	\$ 13,967,060	\$ 14,470,592	\$ 14,832,358
Net Increase (Dec) in Fund Balance	\$ (1,366,880)	\$ (48,107)	\$ -
Beginning Balance	\$ 1,414,987	\$ 48,107	\$ -
Ending Balance	\$ 48,107	\$ -	\$ -
Legally Restricted Fund Balance	\$ 48,107	\$ -	\$ -
Unassigned/Unappropriated	\$ -	\$ -	\$ -

## Multi-Year Projections, Combined Gen. Fund

	2013-14	2014-15	2015-16		
REVENUES					
Revenue Limit	\$ 50,198,171	\$ 51,091,212	\$	52,203,735	
Federal	\$ 4,449,550	\$ 4,493,668	\$	4,548,560	
Other State	\$ 13,436,655	\$ 13,605,597	\$	13,815,798	
Other Local	\$ 6,107,761	\$ 6,107,761	\$	6,107,761	
Parcel Tax	\$ 11,940,000	\$ 11,940,000	\$	11,940,000	
Revenues - Total	\$ 86,132,137	\$ 87,238,238	\$	88,615,854	
EXPENDITURES					
Salaries & Benefits	\$ 74,572,828	\$ 73,803,048	\$	74,590,940	
Books/Supplies & Capital Expenditures	\$ 5,241,781	\$ 4,230,658	\$	4,235,197	
Services & Operating Expenditures	\$ 12,292,142	\$ 11,996,771	\$	12,237,052	
Other Outgo & Transfers	\$ 742,417	\$ 742,417	\$	742,417	
Expenditures - Total	\$ 92,849,168	\$ 90,772,894	\$	91,805,606	
Net Increase (Dec) in Fund Balance	\$ (6,717,031)	\$ (3,534,656)	\$	(3,189,752)	
Beginning Balance	\$ 11,894,445	\$ 5,177,414	\$	1,642,758	
<b>Ending Balance</b>	\$ 5,177,414	\$ 1,642,758	\$	(1,546,994)	
Components of Ending Fund Balance*					
Revolving Cash	\$ 50,000	\$ 50,000	\$	50,000	
Data Center Upgrade	\$ 23,000	\$ 23,000	\$	23,000	
Summer School	\$ 28,346	\$ 28,346	\$	28,346	
MAA Reimbursement	\$ 207,428	\$ 207,428	\$	207,428	
Legally Restricted Fund Balance	\$ 48,107				
Unassigned/Unappropriated	\$ 4,820,533	\$ 1,333,984	\$	(1,855,768)	

\*Components are estimates & carry forward for accounting purposes only, not year over year expenditures.

# Fund 11, 12 and 13

		Adult Education		Child Development		Child Nutrition	
		Fund 11		Fund 12		Fund 13	
REVENUES							
Federal		\$	191,617	\$	-	\$	1,819,173
Other State				\$	1,173,093	\$	154,000
Other Local		\$	135,937	\$	173,802	\$	533,455
Revenue	es - Total	\$	327,554	\$	1,346,895	\$	2,506,628
EXPENDITURES							
Salaries & Benefits Parcel Tax Transfer		\$	714,055	\$	1,270,971	\$	1,215,960
Supplies		\$	26,789	\$	12,881	\$	1,126,319
Services & Operating Expenditures		\$	57,146	\$	1,800	\$	37,960
Capital Outlay		\$	-	\$	-	\$	-
Other Outgo & Transfers		Ì		\$	94,130	\$	126,389
Expenditure	es - Total	\$	797,990	\$	1,379,782	\$	2,506,628
Other Sources (Uses)		\$	470,436	\$	32,887		
Net Inc (Dec) in Fund Balance		\$	-	\$	-	\$	-
Beginning	Balance	\$	6,117	\$	66,579	\$	349,185
Legally Restricted Ending Fund	Balance	\$	6,117	\$	66,579	\$	349,185
Unassigned/Unappropriated		\$	-	\$	-	\$	-



# Fund 14, 25, 40

	Deferred Maintenance		Capital Facilities		Special Res. Capital Outlay	
	Fund 14		Fund 25		Fund 40	
REVENUES						
Federal						
Other State	\$	370,634				
Other Local	\$	918	\$	481,489	\$	555,686
Revenues - Total	\$	371,552	\$	481,489	\$	555,686
EXPENDITURES						
Salaries & Benefits					\$	69,191
Supplies						
Services & Operating Expenditures			\$	5,000	\$	552,000
Capital Outlay	\$	1,771,366	\$	698,750	\$	1,477,800
Other Outgo & Transfers			\$	148,498	\$	-
Expenditures - Total	\$	1,771,366	\$	852,248	\$	2,098,991
Other Sources (Uses)						
Net Increase (Dec) in Fund Balance	\$	(1,399,814)	\$	(370,759)	\$	(1,543,305)
Beginning Balance	\$	1,572,922	\$	1,681,570	\$	3,113,501
Legally Restricted Ending Fund Balance	\$	173,108	\$	1,310,811	\$	1,570,196
Unassigned/Unappropriated	\$	-	\$	-	\$	-

# District Wide Staffing (FTE)

	Unrestricted	Restricted	Parcel	Other	Total
	General Fund	General Fund	Tax	Funds	
Teachers	352.21	105.72	47.60	11.30	516.83
Counselors	3.50	1.40	8.00	0.60	13.50
Psych., Bhvr. & Ocptl.					
Therapists, Nurse	1.50	15.40			16.90
Paraprofessionals	2.33	118.93		9.43	130.69
Classified Support Staff	149.23	22.43	13.38	30.74	215.78
Certificated Support Staff	29.18	7.17	3.00	0.65	40.00
Total	537.95	271.05	71.98	52.72	933.70



# 2013-14 Budget Development

- Tier III Program, March 19, 2013
- Recommendation on Categorical Program, April 9, 2013
- Recommendations on allocations of Measure A funds, April 23, 2013
- Recommendations on budgeting by site, by program, May 28, 2013
- Final Proposed Budget 2013-14, June 25, 2013

### **NEXT STEPS**

- Presentation of adjustments made to the budget (if any) in response to the State of California's final budget.
- This presentation must be made within 45 days of the State Budget Adoption, if the District makes any changes.